# Capital Improvements Committee 

VIRTURAL ZOOM MEETING

Tuesday, May 18, 2021
1:00 P.M.

## Meeting Agenda - VIRTURAL

1. Welcome/Introductions/Call to Order. The Chair shall welcome members and call the special May meeting of the Capital Improvements Committee to order.
2. Meeting Summary. Members shall review a summary of the CIC meeting held April 20, 2021.
3. Roadway Component of Integrated CIP Development - $4 / 11 / 21$ Board Presentation Recap). During the Board's work session, Oshtemo Public Works staff presented a contextual overview public/private infrastructure assets and their shared space of the public Right of Way. The target audience was new board members, as well as an informational refresher for all-especially general public attendees. The presentation slides are publicly available at https://oshtemo.org/wp-content/uploads/2021/05/Part-3-Long-Term-Plans-ComprehensiveCIP.pdf.
4. Community Survey - Sanitary Sewer Extensions. During the regular session, representatives of the W.E. Upjohn Institute presented results of the Oshtemo Community Survey which the Institute conducted in response to the failed bond-sale proposal. The presentation slides are at https://oshtemo.org/wp-content/uploads/2021/05/2021-Oshtemo-Sewer-Survey-Results.pdf.
5. CIP and Sewer Financing Policy Recommendations. Members will review (in context of the survey and other presentations) the CIC's continued development of policy recommendations to guide the Board's development of a 2022 budget and refined capital CIP plan. The following enclosures are to facilitate these discussions.
a. Excerpt of item 4 presentation.
b. Revised Sewer Funding Scenarios (worksheet breakdown)
6. Projects \& PW Updates. Members shall be briefed on the status of several key projects.
a. 2021 Sidewalk Bid Schedule. Stadium Drive, Green Meadow Road, Croyden Avenue \& Maple Hill Drive.
b. Non-Motorized Facilities (planning/design). Fruitbelt Trailway, KL Avenue, Drake Road (Amtrak Segment)
c. USDA's Sewer Financing. USDA Regional/State has recommend extended federal funding commitment.
d. Street Light LED Conversion.
e. 2021 Sanitary "SAW" Projects.
f. US131 Business Interchange (Northern Penetrator).
g. American Rescue Plan.
7. Member Comments \& Information Items. Members will be polled for additional comments and information they wish to share.
8. Next Meeting. Having previously determined the prospective need to meet monthly, the next CIC is scheduled for Tuesday, June 15, 2021 at 1:00 PM.

# Capital Improvements Committee 

VIRTURAL ZOOM MEETING<br>Tuesday, April 20, 2021<br>1:00 P.M.<br>MEETING SUMMARY

A time-shifted meeting of Capital Improvement Committee of Oshtemo Township was held on Tuesday, April 20, 2021 at 12:00 PM. Due to Executive Order of the Governor to implement social distancing during the COVID-19 public health crisis, the meeting was conducted as a virtual meeting via Zoom. Persons in virtual attendance included Clare Buszka, Libby Heiny-Cogswell, Marc Elliott, Dick Hertzell, Bernie Mein, Dick Skalski, Tom Wheat, Anna Horner, Tim Mallet, and Mark Worden.

1. Call to Order. The March 13, 2021 meeting was rescheduled to meet one hour earlier to best accommodate member availabilities and known schedule conflicts. The meeting was called to order at approximately 12:00 PM by Supervisor Heiny-Cogswell.
2. Meeting Summary. Members reviewed a summary of the special CIC meeting held March 16, 2021. Upon motion of Mein and second by Heiny-Cogswell, the CIC meeting summary was approved.
3. Roadway Asset Management - $3 / 13 / 21$ Board Presentation Recap). Oshtemo Public Works staff reviewed the presentation given to the board for the CIC and highlighted the questions and comments from board members. The group discussed the goal for local road conditions. Mark Worden, RCKC, clarified that saying "all roads green" wasn't realistic practice for useful maintenance techniques and not fiscally advantageous. He recommended based on the groups feedback and desire was average PASER of 7-8.
4. Level of Investment. The projections of Oshtemo's annual budget were given from life cycle cost analysis provided by RCKC. The data collected over years through preventative maintenance software applications used by RCKC show approximately $\$ 12,000-\$ 14,000$ per mile. The range reflects the various road widths throughout the County. Since Oshtemo has more platted roads, the higher end figure should be applied to the 77 miles of paved local roads for a total expenditure of $\$ 1,078,000$ annually.
Looking at roadway capital needs alone, the recommended annual budget for roadway maintenance and reconstruction is $\$ 1,250,000$. The rational for this higher expenditure target is that many subdivision/plat roads are approaching or beyond the typical useful 35-year life of pavements-we have some catch-up to do. Equally notable is that many older neighbors also need public sewer extensions. Coordinated, simultaneous investment towards both of these critical infrastructure needs is a cost-effective, best management practice.

Public sanitary sewer extensions include the rehabilitation/reconstruction of the roadway asset over the sewer. Large public sewer extension projects have usually included a significant general fund contribution. That is, these projects have contained a public roadway asset expenditure which was not typically captured as a road expenditure for budgetary purposes. Additionally, the
general fund contribution towards sewer projects have been less than the real cost of roadway restoration associated with the project.
CIC members discussed the possibility of making this roadway expenditure with sewers explicit, and thereby better leverage available revenue resources which may be restricted to roads. In this way, roadway revenues could be applied towards the roadway component of needed sanitary sewer extensions into older (failed/failing) plat roads. In the same manner, loan payments for the proposed USDA-financed sewer projects could include capitalized-loan payments associated with the improved roadway assets. Engineers F\&V have indicated that the road related work of the project is about $1 / 3$ (approximately $\$ 350,000$ of the annual principal and interest payment of $\$ 1,050,000$ ) so a revised project budget could incorporate contributions from alternate revenue sources (e.g. a roadway stream).

Returning to the overall roadway funding need, the recommended annual expenditure is $\$ 1,250,000$, which could be raised through a new, dedicated roadway SAD/Millage. The minimum gap of additional revenue to reach this goal is $\$ 475,000$, provided (1) the current general fund budget towards roads continues, plus (2) the current general funds appropriation towards sewers remains at $\$ 250,000$ (i.e. an expenditure which partly funds the roadway cost component). An intermediate gap of additional revenue to reach the roadway finance goal is $\$ 1,000,000$, provided the current general funds appropriation towards sewers remains at $\$ 250,000$. Under this scenario, about $\$ 500,000$ in currently budgeted general funds towards roads could be allocated elsewhere (such as sanitary sewers). Some members expressed interest in allocating these relieved general funds towards other transportation-related efforts. One example considered was reallocating about one-half $(\$ 250,000)$ of current roadway general fund obligations towards sidewalks and other non-motorized transportation infrastructure needs.
5. Budget Options Summarized.
a. No Funding Change: With the current (and previous) funding policy, the roads will continue to deteriorate, lowering the overall PASER rating in the Township and eventually have more failed roads. There is gap in revenue needed for either policy to be effective with current funding allocations.
b. Increased General Fund allocation towards road funding.
c. Increase funding in conjunction with increased revenues: various methods of additional revenue sources were discussed; vote millage on public ballot, statutory MCL authority by Township Board, and community wide special assessment. Tom Wheat expressed the demographics of Oshtemo to be more commercial and other neighboring Townships that use CW SAD.
6. Policy Recommendations. The CIC members wanted to see the visual breakdown of costs for different user types by commercial and industrial verse residential given the minimum and maximum funding gaps before making a recommendation. The CIC would give their feedback prior to next board presentation once accounting of was provided by staff.
7. Member Comments \& Information Items. No additional comments or items were discussed.
8. Next Meeting. CIC members, having previously determined the need to meet monthly to better assist the new board in capital project budgeting, shall next meet on Tuesday, May 18, 2021 at 1:00 PM.

## CURRENT POLICY: Adopted 12/12/2017

- Funding through Township General Funds and PAR funds (citizen-initiated SAD still supported)
- Incorporated utility work coordination requirement
- Not sustainable with current funding and roads will continue to deteriorate (and fail)
- Need increase in budget allocation to properly implement


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## LEVEL OF INVESTMENT: Current Spending <br> (preventive maintenance, not routine or operations)

- $\$ 250,000$ PAR FUNDS - RCKC from ACT 51 (Registration Fees, Gas Tax) based on miles of roads
- \$500,000 General Fund
- This was based on historical needs - what has changed?
- Aging infrastructure $\rightarrow$ Heavier maintenance/rehab and reconstruction projects
- Growth - more miles traveled on same amount of roads
- Industry \& material cost increases
- More data collected, more planning tools

Road Commission of Kalamazoo County

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## WHAT TO BUDGET?

- Estimate based on road life cycle (continuous)
- $\$ 12,000$ to $\$ 14,000$ per year per mile
- range is for different road widths - Oshtemo has more platted roads so lean towards high end
- 77 miles of local paved roads
- $\$ 924,000$ \$1,078,000 annual investment
- 0.5 mile gravel $\$ 2,000=\$ 1,000$ per year
- Initial reconstructions to repair poor/failed
- Approximately \$1,250,000 total recommended (baseline + catchup)
$R \quad$ Road
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## WAYS TO INCREASE REVENUE

- Road Millage
- Based on taxable value
- Commercial vs residential
- Adjust with inflation
- MCL 247.670 or voted
- Community wide SAD
- Flat fee for every parcel
- Set specific number of years
- Township board w/ potential blocking petition


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## MIN. NEW REVENUE \$750,000

Minimum Additional Revenue $\mathbf{\$ 7 5 0 , 0 0 0}$ - Option A

*Annual expenditures can be reduced when the average PASER desired is achieved

## MIN. NEW REVENUE \$750,000

Minimum Additional Revenue $\$ 750,000$ - Option B

*Annual expenditures can be reduced when the average PASER desired is achieved


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## MIN. REVENUE \$750,000

Real
Personal Property

| Total <br> $\$ 864,640,225$ <br> $76,355,300$ | Per Mil <br> $\$ 864,640$ <br>  |
| ---: | ---: |
| $\$ 940,995,525$ |  |$\quad$| $\$ 940,995$ |
| :--- |

Alternatives for Additional Revenue:
Community Wide Special Assessment District
Total Parcels:
SAD


Road Millage for Township Residents


Millage Breakdown by Tax Class:

|  |  | Total | Millage | Revenue | \% of Revenue | SAD | Revenue | \% of Revenue |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 419 | COMM | 279,837,896 | 0.8 | 223,869 | 30\% | 109 | 45,671 | 6\% |
| 65 | IND | 12,499,993 | 0.8 | 9,999 | 1.30\% | 109 | 7,085 | 0.90\% |
| 47 | AG | 2,777,782 | 0.8 | 2,221 | 0.40\% | 109 | 5,123 | 0.70\% |
| 6323 | RES | 569,524,554 | 0.8 | 455,619 | 60\% | 109 | 689,207 | 92\% |
|  | PP | 76,355,300 | 0.8 | 61,089 | 8\% | 0 | 0 | 0 |
|  |  | 940,995,525 |  | \$752,797.00 | 100\% |  | \$ 747,086.00 | 100\% |

## MAX. NEW REVENUE \$1,000,000

Maximum Additional Revenue $\mathbf{\$ 1 , 0 0 0 , 0 0 0}$

*Annual expenditures can be reduced when the average PASER desired is achieved

$R \quad$ Road
Commission of Kalamazoo County

## MAX REVENUE \$1,000,000

Real
Personal Property



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USDA 40-yr Loan $\$ 30,000,000$ at $2 \%$
Township Annual Payment (P\&I):
New connections:

\$250k annually (40 yr, Road Millage), \$250k annually General Fund, plus about $\$ 400$ annually sewer surcharge

\$28,462,000<br>Oshtemo Charter Township<br>County of Kalamazoo, State of Michigan<br>General Obligation Limited Tax Bonds

Project Area
ANNUAL HOUSEHOLD COST
40 Rural Development Issue
(Assumes connection in 2020 with 40 yrs to pay)

| Year | Connection Fees |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Annual Surcharge |  | Principal | Interest |  | Total <br> Annual <br> Charge | Total Monthly Charge |  |
| 2020 | \$ | - | \$65.58 | \$ | 102.13 | \$167.71 | \$ | 13.98 |
| 2021 |  | - | 67.14 |  | 100.57 | 167.71 |  | 13.98 |
| 2022 |  | 23.86 | 68.74 |  | 98.97 | 191.57 |  | 15.96 |
| 2023 |  | 31.29 | 70.37 |  | 97.34 | 199.00 |  | 16.58 |
| 2024 |  | 50.80 | 72.04 |  | 95.67 | 218.51 |  | 18.21 |
| 2025 |  | 50.19 | 73.75 |  | 93.96 | 217.90 |  | 18.16 |
| 2026 |  | 50.72 | 75.50 |  | 92.21 | 218.43 |  | 18.20 |
| 2027 |  | 51.34 | 77.30 |  | 90.41 | 219.05 |  | 18.25 |
| 2028 |  | 52.06 | 79.13 |  | 88.58 | 219.76 |  | 18.31 |
| 2029 |  | 52.73 | 81.01 |  | 86.70 | 220.44 |  | 18.37 |
| 2030 |  | 53.29 | 82.94 |  | 84.77 | 221.00 |  | 18.42 |
| 2031 |  | 51.26 | 84.91 |  | 82.80 | 218.97 |  | 18.25 |
| 2032 |  | 51.25 | 86.92 |  | 80.79 | 218.96 |  | 18.25 |
| 2033 |  | 50.21 | 88.99 |  | 78.72 | 217.92 |  | 18.16 |
| 2034 |  | 50.93 | 91.10 |  | 76.61 | 218.64 |  | 18.22 |
| 2035 |  | 50.98 | 93.26 |  | 74.45 | 218.69 |  | 18.22 |
| 2036 |  | 50.88 | 95.48 |  | 72.23 | 218.59 |  | 18.22 |
| 2037 |  | 50.74 | 97.75 |  | 69.96 | 218.45 |  | 18.20 |
| 2038 |  | 50.71 | 100.07 |  | 67.64 | 218.42 |  | 18.20 |
| 2039 |  | 50.65 | 102.44 |  | 65.27 | 218.36 |  | 18.20 |
| 2040 |  | 50.68 | 104.88 |  | 62.83 | 218.39 |  | 18.20 |
| 2041 |  | 50.68 | 107.37 |  | 60.34 | 218.39 |  | 18.20 |
| 2042 |  | 50.90 | 109.92 |  | 57.79 | 218.61 |  | 18.22 |
| 2043 |  | 50.83 | 112.53 |  | 55.18 | 218.54 |  | 18.21 |
| 2044 |  | 50.73 | 115.20 |  | 52.51 | 218.44 |  | 18.20 |
| 2045 |  | 50.72 | 117.94 |  | 49.77 | 218.43 |  | 18.20 |
| 2046 |  | 50.81 | 120.74 |  | 46.97 | 218.52 |  | 18.21 |
| 2047 |  | 50.73 | 123.61 |  | 44.10 | 218.44 |  | 18.20 |
| 2048 |  | 53.89 | 126.54 |  | 41.17 | 221.60 |  | 18.47 |
| 2049 |  | 53.55 | 129.55 |  | 38.16 | 221.25 |  | 18.44 |
| 2050 |  | 53.42 | 132.62 |  | 35.09 | 221.13 |  | 18.43 |
| 2051 |  | 53.76 | 135.77 |  | 31.94 | 221.47 |  | 18.46 |
| 2052 |  | 53.80 | 139.00 |  | 28.71 | 221.51 |  | 18.46 |
| 2053 |  | 53.68 | 142.30 |  | 25.41 | 221.39 |  | 18.45 |
| 2054 |  | 56.80 | 145.68 |  | 22.03 | 224.51 |  | 18.71 |
| 2055 |  | 59.07 | 149.14 |  | 18.57 | 226.78 |  | 18.90 |
| 2056 |  | 59.73 | 152.68 |  | 15.03 | 227.44 |  | 18.95 |
| 2057 |  | 59.70 | 156.31 |  | 11.40 | 227.41 |  | 18.95 |
| 2058 |  | 59.87 | 160.02 |  | 7.69 | 227.58 |  | 18.96 |
| 2059 |  | 59.10 | 163.82 |  | 3.89 | 226.81 |  | 18.90 |
|  | \$ | 1,956.33 | \$ 4,300.00 | \$ | 2,408.38 | \$ 8,664.71 |  |  |
|  |  | Connection Fee Interest Rate | $\begin{aligned} & \$ \end{aligned} \quad \begin{gathered} 4,300 \\ 2.375 \% \end{gathered}$ |  |  |  |  |  |

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The information contained herein was derived from sources generally recognized as reliable and does not make any representations as to correctness or completeness and has in no way been altered except to the extent that some information may be summarized, and is in no way intended to be a solicitation for orders.
\$28,462,000
County of Kalamazoroore Townstat of Michig
General Obligation Limited Tax Bonds
schedule of connection fees, debt service requirements and coverage


## $\frac{\text { Notes }}{1 s}$

Schedule of REU's. Assumes that REU's will be billed starting December 1 of the year in which they connect providing revenue for the following year's debt service.
Includes existing REU's of 6,941 $\qquad$
$\qquad$
$\square$
${ }^{4}$ Assumes a flat payment of $\$ 250,000$ will be paid from the General Fund
${ }^{5}$ Oshtemo will receive a debt service charge from Kalamazoo that is added to Oshtemo customer's bills at the discretion of Oshtemo Township. This debt service charge has been calculated at the level needed each year to service the Township's debt.
${ }^{6}$ See Schedule of Debt Service Requirements, 40 year term and $1.375 \%$ interest rate
${ }^{7}$ Rural Development Bonds require a bond reserve, see Rural Development Bond Reserve Calculation

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> Oshtemo Charter Township
> O282,00
> County of Kalamazoo, State of Michigan
> General Obligation Limited Tax Bonds

SCHEDULE OF DEBT SERVICE REQUIREMENTS

| Year | Phase 1 Series A+B Dated 7/1/20 \$9.210M Principal Due April 1 |  | Interest Rate | Interest Due April 1 |  | Interest Due October 1 |  | Phase 2 <br> Dated 7/1/2021 <br> \$19.482M <br> Principal <br> Due <br> April 1 |  | Interest <br> Rate | Interest Due April 1 |  | Interest <br> Due October 1 |  | Total Principal Due April 1 |  | Total Interest Due April 1 |  | Total Interest Due October 1 |  | Total Principal \& Interest Requirements |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2020 | \$ |  | 1.375\% | \$ | - | \$ | 31,659 | \$ | - | 2.125\% | \$ | - | \$ | - | \$ |  | \$ | - | \$ | 31,659 | \$ | 31,659 |
| 2021 |  | 24,000 | 1.375\% |  | 63,319 |  | 63,154 |  | - | 2.125\% |  | - |  | 204,553 |  | 24,000 |  | 63,319 |  | 267,706 |  | 355,025 |
| 2022 |  | 24,000 | 1.375\% |  | 63,154 |  | 62,989 |  | 25,000 | 2.125\% |  | 204,553 |  | 204,287 |  | 49,000 |  | 267,706 |  | 267,276 |  | 583,982 |
| 2023 |  | 157,000 | 1.375\% |  | 62,989 |  | 61,909 |  | 25,000 | 2.125\% |  | 204,287 |  | 204,021 |  | 182,000 |  | 267,276 |  | 265,931 |  | 715,206 |
| 2024 |  | 159,000 | 1.375\% |  | 61,909 |  | 60,816 |  | 260,000 | 2.125\% |  | 204,021 |  | 201,259 |  | 419,000 |  | 265,931 |  | 262,075 |  | 947,006 |
| 2025 |  | 162,000 | 1.375\% |  | 60,816 |  | 59,703 |  | 260,000 | 2.125\% |  | 201,259 |  | 198,496 |  | 422,000 |  | 262,075 |  | 258,199 |  | 942,274 |
| 2026 |  | 164,000 | 1.375\% |  | 59,703 |  | 58,575 |  | 270,000 | 2.125\% |  | 198,496 |  | 195,628 |  | 434,000 |  | 258,199 |  | 254,203 |  | 946,401 |
| 2027 |  | 167,000 | 1.375\% |  | 58,575 |  | 57,427 |  | 280,000 | 2.125\% |  | 195,628 |  | 192,653 |  | 447,000 |  | 254,203 |  | 250,079 |  | 951,282 |
| 2028 |  | 166,000 | 1.375\% |  | 57,427 |  | 56,286 |  | 295,000 | 2.125\% |  | 192,653 |  | 189,518 |  | 461,000 |  | 250,079 |  | 245,804 |  | 956,883 |
| 2029 |  | 175,000 | 1.375\% |  | 56,286 |  | 55,083 |  | 300,000 | 2.125\% |  | 189,518 |  | 186,331 |  | 475,000 |  | 245,804 |  | 241,413 |  | 962,217 |
| 2030 |  | 199,000 | 1.375\% |  | 55,083 |  | 53,714 |  | 320,000 | 2.125\% |  | 186,331 |  | 182,931 |  | 519,000 |  | 241,413 |  | 236,645 |  | 997,058 |
| 2031 |  | 204,000 | 1.375\% |  | 53,714 |  | 52,312 |  | 383,000 | 2.125\% |  | 182,931 |  | 178,861 |  | 587,000 |  | 236,645 |  | 231,173 |  | 1,054,818 |
| 2032 |  | 210,000 | 1.375\% |  | 52,312 |  | 50,868 |  | 388,000 | 2.125\% |  | 178,861 |  | 174,739 |  | 598,000 |  | 231,173 |  | 225,607 |  | 1,054,780 |
| 2033 |  | 212,000 | 1.375\% |  | 50,868 |  | 49,411 |  | 389,000 | 2.125\% |  | 174,739 |  | 170,606 |  | 601,000 |  | 225,607 |  | 220,016 |  | 1,046,623 |
| 2034 |  | 216,000 | 1.375\% |  | 49,411 |  | 47,926 |  | 402,000 | 2.125\% |  | 170,606 |  | 166,334 |  | 618,000 |  | 220,016 |  | 214,260 |  | 1,052,276 |
| 2035 |  | 223,000 | 1.375\% |  | 47,926 |  | 46,393 |  | 407,000 | 2.125\% |  | 166,334 |  | 162,010 |  | 630,000 |  | 214,260 |  | 208,403 |  | 1,052,663 |
| 2036 |  | 225,000 | 1.375\% |  | 46,393 |  | 44,846 |  | 416,000 | 2.125\% |  | 162,010 |  | 157,590 |  | 641,000 |  | 208,403 |  | 202,436 |  | 1,051,838 |
| 2037 |  | 227,000 | 1.375\% |  | 44,846 |  | 43,285 |  | 425,000 | 2.125\% |  | 157,590 |  | 153,074 |  | 652,000 |  | 202,436 |  | 196,359 |  | 1,050,795 |
| 2038 |  | 230,000 | 1.375\% |  | 43,285 |  | 41,704 |  | 434,000 | 2.125\% |  | 153,074 |  | 148,463 |  | 664,000 |  | 196,359 |  | 190,167 |  | 1,050,526 |
| 2039 |  | 233,000 | 1.375\% |  | 41,704 |  | 40,102 |  | 443,000 | 2.125\% |  | 148,463 |  | 143,756 |  | 676,000 |  | 190,167 |  | 183,858 |  | 1,050,025 |
| 2040 |  | 236,000 | 1.375\% |  | 40,102 |  | 38,479 |  | 453,000 | 2.125\% |  | 143,756 |  | 138,943 |  | 689,000 |  | 183,858 |  | 177,423 |  | 1,050,281 |
| 2041 |  | 239,000 | 1.375\% |  | 38,479 |  | 36,836 |  | 463,000 | 2.125\% |  | 138,943 |  | 134,024 |  | 702,000 |  | 177,423 |  | 170,860 |  | 1,050,283 |
| 2042 |  | 243,000 | 1.375\% |  | 36,836 |  | 35,166 |  | 474,000 | 2.125\% |  | 134,024 |  | 128,988 |  | 717,000 |  | 170,860 |  | 164,153 |  | 1,052,013 |
| 2043 |  | 246,000 | 1.375\% |  | 35,166 |  | 33,474 |  | 484,000 | 2.125\% |  | 128,988 |  | 123,845 |  | 730,000 |  | 164,153 |  | 157,319 |  | 1,051,473 |
| 2044 |  | 249,000 | 1.375\% |  | 33,474 |  | 31,763 |  | 494,000 | 2.125\% |  | 123,845 |  | 118,596 |  | 743,000 |  | 157,319 |  | 150,359 |  | 1,050,678 |
| 2045 |  | 252,000 | 1.375\% |  | 31,763 |  | 30,030 |  | 505,000 | 2.125\% |  | 118,596 |  | 113,231 |  | 757,000 |  | 150,359 |  | 143,261 |  | 1,050,619 |
| 2046 |  | 256,000 | 1.375\% |  | 30,030 |  | 28,270 |  | 516,000 | 2.125\% |  | 113,231 |  | 107,748 |  | 772,000 |  | 143,261 |  | 136,018 |  | 1,051,279 |
| 2047 |  | 259,000 | 1.375\% |  | 28,270 |  | 26,489 |  | 527,000 | 2.125\% |  | 107,748 |  | 102,149 |  | 786,000 |  | 136,018 |  | 128,638 |  | 1,050,656 |
| 2048 |  | 263,000 | 1.375\% |  | 26,489 |  | 24,681 |  | 563,000 | 2.125\% |  | 102,149 |  | 96,167 |  | 826,000 |  | 128,638 |  | 120,848 |  | 1,075,486 |
| 2049 |  | 266,000 | 1.375\% |  | 24,681 |  | 22,853 |  | 573,000 | 2.125\% |  | 96,167 |  | 90,079 |  | 839,000 |  | 120,848 |  | 112,931 |  | 1,072,779 |
| 2050 |  | 269,000 | 1.375\% |  | 22,853 |  | 21,003 |  | 585,000 | 2.125\% |  | 90,079 |  | 83,863 |  | 854,000 |  | 112,931 |  | 104,866 |  | 1,071,798 |
| 2051 |  | 272,000 | 1.375\% |  | 21,003 |  | 19,133 |  | 601,000 | 2.125\% |  | 83,863 |  | 77,478 |  | 873,000 |  | 104,866 |  | 96,611 |  | 1,074,477 |
| 2052 |  | 276,000 | 1.375\% |  | 19,133 |  | 17,236 |  | 614,000 | 2.125\% |  | 77,478 |  | 70,954 |  | 890,000 |  | 96,611 |  | 88,189 |  | 1,074,800 |
| 2053 |  | 280,000 | 1.375\% |  | 17,236 |  | 15,311 |  | 626,000 | 2.125\% |  | 70,954 |  | 64,303 |  | 906,000 |  | 88,189 |  | 79,613 |  | 1,073,803 |
| 2054 |  | 309,000 | 1.375\% |  | 15,311 |  | 13,186 |  | 639,000 | 2.125\% |  | 64,303 |  | 57,513 |  | 948,000 |  | 79,613 |  | 70,699 |  | 1,098,313 |
| 2055 |  | 313,000 | 1.375\% |  | 13,186 |  | 11,034 |  | 671,000 | 2.125\% |  | 57,513 |  | 50,384 |  | 984,000 |  | 70,699 |  | 61,418 |  | 1,116,118 |
| 2056 |  | 316,000 | 1.375\% |  | 11,034 |  | 8,862 |  | 692,000 | 2.125\% |  | 50,384 |  | 43,031 |  | 1,008,000 |  | 61,418 |  | 51,893 |  | 1,121,311 |
| 2057 |  | 316,000 | 1.375\% |  | 8,862 |  | 6,689 |  | 711,000 | 2.125\% |  | 43,031 |  | 35,477 |  | 1,027,000 |  | 51,893 |  | 42,166 |  | 1,121,059 |
| 2058 |  | 320,000 | 1.375\% |  | 6,689 |  | 4,489 |  | 728,000 | 2.125\% |  | 35,477 |  | 27,742 |  | 1,048,000 |  | 42,166 |  | 32,231 |  | 1,122,398 |
| 2059 |  | 325,000 | 1.375\% |  | 4,489 |  | 2,255 |  | 737,000 | 2.125\% |  | 27,742 |  | 19,911 |  | 1,062,000 |  | 32,231 |  | 22,166 |  | 1,116,398 |
| 2060 |  | 328,000 | 1.375\% |  | 2,255 |  |  |  | 767,000 | 2.125\% |  | 19,911 |  | 11,762 |  | 1,095,000 |  | 22,166 |  | 11,762 |  | 1,128,928 |
| 2061 |  |  | 1.375\% |  |  |  |  |  | 1,107,000 | 2.125\% |  | 11,762 |  | - |  | 1,107,000 |  | 11,762 |  | - |  | 1,118,762 |
|  | \$ | 9,210,000 |  | \$ | 1,497,059 | \$ | 1,465,399 | \$ | 19,252,000 |  | \$ | 5,111,294 | \$ | 5,111,294 | \$ | 28,462,000 | \$ | 6,608,353 | \$ | 6,576,694 | \$ | 41,647,047 |

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extent that some information may be summarized, and is in no way intended to be a solicitation for orders.


## MAX. NEW REVENUE \$1,000,000

Maximum Additional Revenue $\$ 1,000,000$

*Annual expenditures can be reduced when the average PASER desired is achieved

## MIN. NEW REVENUE \$750,000

Minimum Additional Revenue $\$ 750,000$ - Option B

*Annual expenditures can be reduced when the average PASER desired is achieved

